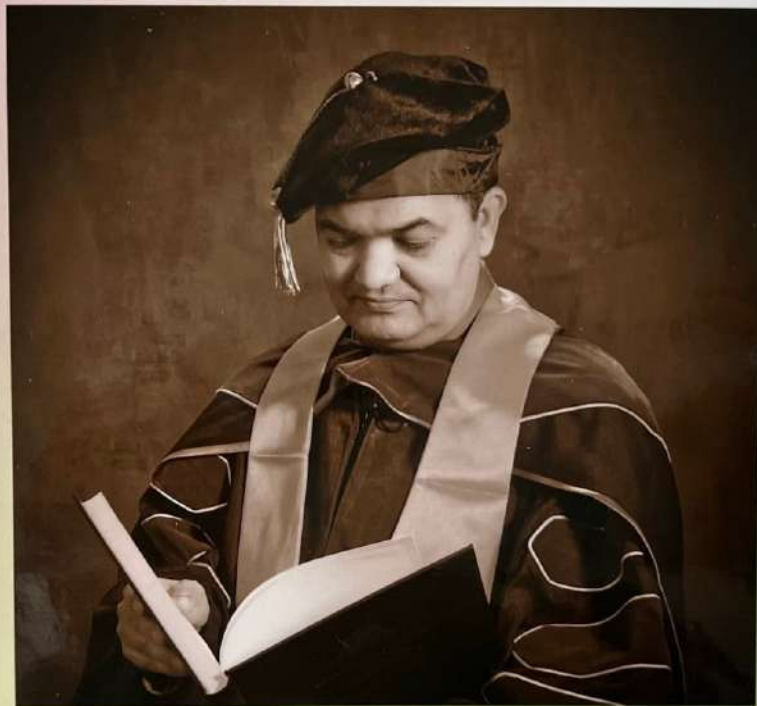


GRADUATION 2022



UNIVERSITY OF AZTECA

Dr. Bishnujee Singh DSc





Universidad Azteca

To all who read these presents, Greetings whereas

Bishnujee Singh

Student ID Number: 069NA40PD0121

Has honorably and legally completed the studies and duties prescribed by the Faculty, therefore, the Trustees of the University by the authority vested in them have conferred the own academic degree of

Doctor of Science (D.Sc.)

"Engineering Management"

Upon the candidate together with all the rights, privileges, honors and marks of distinction which everywhere pertains thereto.

In fuller testimony of this action, we have this day affixed our Seals and Signatures at Chalco, Estado de México on the 25th Day of November, Two Thousand and Twenty-One.

José Agustín López González Pacheco
Rector (Chancellor)



Folio N° 004337

Dr. Ricardo Roberto Saavedra Hidalgo
Director de Programas Internacionales



UNIVERSIDAD AZTECA INTERNATIONAL PROGRAMS



A fully accredited university listed in the UNESCO
International Handbook of Universities

Palma No. 61, Barrio de San Antonio, Chalco Estado de México, C.P. 56600 México. www.univ-azteca.edu.mx

DIPLOMA SUPPLEMENT

1. INFORMATION IDENTIFYING THE HOLDER OF THE QUALIFICATION (Datos de la persona titulada)

Last name(s) (Apellidos)

First name(s) (Nombre)

1.1

Singh

1.2

Bishnujee

Date of birth (dd/mm/yyyy) (Fecha de Nacimiento)

Student identification number or code (if available)
(Número de identificación/matricula)

1.3

27 10 1972

1.4

069NA40PD0121

2. INFORMATION IDENTIFYING THE QUALIFICATION (Información sobre la titulación)

Name of qualification and (if applicable) title
conferred (Nombre del título conferido)

Main field(s) of study for the qualification & Date of
award (Especialidad) (Fecha de otorgación)

2.1

**Doctor of Science, D.Sc.
(Doctor en Ciencias, D.Sc.)**

2.2

**TECHNOLOGICAL SCIENCES
(CIENCIAS TECNOLÓGICAS)
UNESCO: 3301 / ISCED: 525**

Name and status of awarding institution
(Nombre y registro legal de la institución que ha conferido el
título)

2.3

Universidad Azteca
**Rector: Dr. José Agustín López
González Pacheco.**
Universidad Azteca is accredited and
recognized by the SEP Federal
Ministry of Education with official
recognition for national use.
Universidad Azteca is listed with
UNESCO, International Association of
Universities under the list of
universities of México and the
International Handbook official
directory of universities published
by the United Nations (UNESCO)
www.whed.net Global WHED ID:IAU-017248

Fecha de creación: 01/09/1994

Universidad Azteca (AZTECA
UNIVERSITY) is Certified ISO
9001:2015 "Quality Management
Systems" & ISO 29990:2010 "Learning
Services for Non-Formal Education
and Training"

**Specialization:
Engineering Management
(Gestión de Ingeniería)**

**Date of award
(Fecha de Otorgación):
25/11/2021**

The degree is awarded by the
Azteca University after passing a
programme of study and meeting the
requirements of the study
programme in accordance with Art.
59 of the General Law of
Education.

Universidad Azteca expedirá
certificados y otorgará
constancias, diplomas, títulos o
grados académicos a las personas
que hayan concluido estudios de
conformidad con los requisitos
establecidos en los planes y
programas de estudio
correspondientes según Art. 59 Ley
General de Educación.



UNIVERSIDAD AZTECA INTERNATIONAL PROGRAMS



A fully accredited university listed in the UNESCO
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Palma No. 61, Barrio de San Antonio, Chalco Estado de México, C.P. 56600 México. www.univ-azteca.edu.mx

Language(s) of instruction/examination
(Lengua utilizada en docencia y exámenes)

2.4

English (Inglés)

Name and status of institution (if different from 2.3)
administering studies (in original language)
(Nombre y naturaleza de la institución en la que se
impartieron los estudios)

2.5

International Programs
(Programas Internacionales)

3. INFORMATION ON THE LEVEL OF THE QUALIFICATION

(Información sobre el nivel de la titulación)

Level of qualification
(Nivel de la titulación)

3.1

Post-Doctoral Level
(Nivel Post-Doctoral)

Official length of programme
(Duración oficial del programa)

3.2

3 Study Years
(3 Años de Estudio)
(180 ECTS) 6 semesters

Access requirements(s) (Requisitos de acceso)

3.3

D1: Doctorado (Tercer Ciclo), Doctor's level third cycle

4. INFORMATION ON THE CONTENTS AND RESULTS GAINED

(Información sobre el contenido y los resultados obtenidos)

Mode of study (Forma de estudio)

4.1

Research Dissertation Program
(Programa de Investigación)

Programme requirements (Requisitos del programa)

4.2

6 Semesters (6 Semestres)
180 ECTS / 90 US Credits

Programme details (e.g. modules or units studied)
(Datos del programa)

4.3

Thesis:

**"Helicopter Aeroelastic Analysis with Tandem Rotor Blades
- Implication on Safety and Operation"**

Internal examiner(s):

- Lead Examiner

* Prof. Dr. **Ricardo Saavedra**, CNC. B.Sc. M.Ed. M.Sc. PhD, FISROSET

* Prof. Mag.Dr.Dr.Dr. **Gerhard Berchtold**, PGDipEDM, MBA, MPA, MEd,
MSc, LL.D.

* Prof. Dr. **Remulus Della Valle**, B.Sc. M.Sc. MEd, Ph.D. LL.D.

External examiner:

Prof. Dr. **Madhusudan Kulkarni**, M.Tech, PhD, MIE(I), C. Eng(I)

Credit Courses Approved

60 ECTS

Thesis:

120 ECTS

Total: 180 ECTS



UNIVERSIDAD AZTECA INTERNATIONAL PROGRAMS



A fully accredited university listed in the UNESCO
International Handbook of Universities

Palma No. 61, Barrio de San Antonio, Chalco Estado de México, C.P. 56600 México. www.univ-azteca.edu.mx

Grading scheme and, if available, grade distribution
guidance (Sistema de calificación)

**Main grading system used by higher
education institutions**
Full Description:
100: **Excelente** (excellent)
90-99: **Sobresaliente** (Outstanding)
75-89: **Notable** (Remarkable)
60-74: **Aprobado** (Approved)
Menos de 59: **Reprobado** (Fail). Highest
on scale: 100. Pass/fail level: 60.
Lowest on scale: 0
Other main grading systems MB (maximum);
B (Bien); S (minimum pass mark); NA (fail)

Overall classification of the qualification (in original
language) (Calificación global del titulado)

4.5

Grade: 99.00
Outstanding (Sobresaliente)

5. INFORMATION ON THE FUNCTION OF THE QUALIFICATION (Información sobre la función de la titulación)

Access to further study (Acceso a estudios posteriores)

5.1 **The degree qualifies for admission
to Doctoral and Post-Doctoral
studies.** (El título habilita el
acceso programas de Doctorado y
Post-Doctorado)

Professional status (Cualificación profesional)

5.2

D.Sc.
Specialization:
Engineering Management
(Gestión de Ingeniería)

6. ADDITIONAL INFORMATION (Información adicional)

Additional information
(Información adicional)

6.1 Universidad Azteca (AZTECA
UNIVERSITY) is Certified ISO
9001:2015 "Quality Management
Systems" & ISO 29990:2010 "Learning
Services for Non-Formal Education
and Training"

Further information sources
(Otras fuentes de información)

6.2

Official Academic Transcripts

7. CERTIFICATION OF THE SUPPLEMENT (Certificación del suplemento)

Date (Fecha)

7.1 **25 11 2021**

Name & Capacity (Nombre y Función)

7.2 **Lic. Antonio S. Hidalgo.**
Oficial de Registro (Registrar)

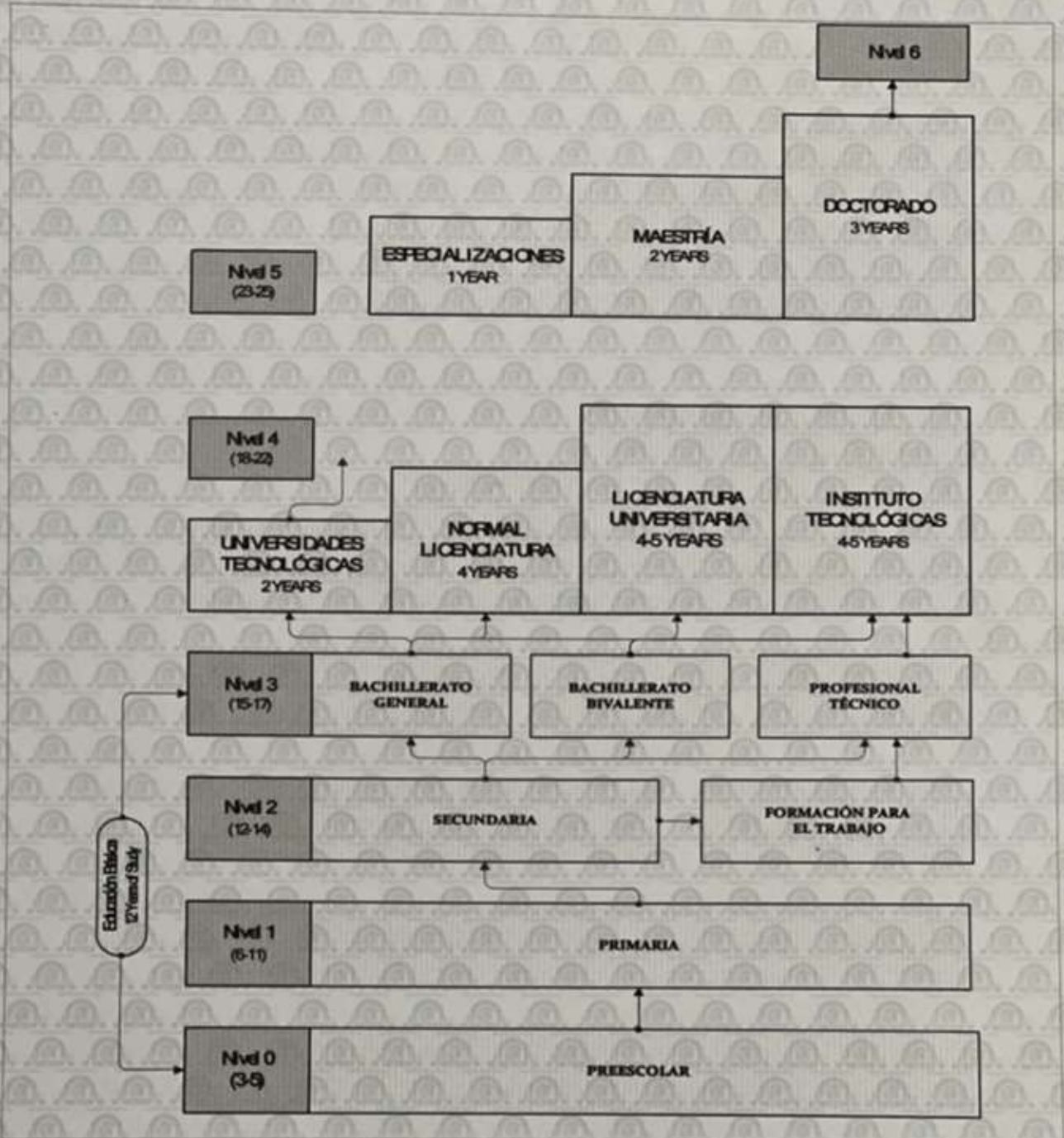
Signature (Firma)

7.3

Official stamp or seal (Sello oficial)

7.4

8. INFORMATION ON THE NATIONAL HIGHER EDUCATION SYSTEM (Información sobre el sistema nacional de educación superior)





UNIVERSIDAD AZTECA INTERNATIONAL PROGRAMS

A fully accredited university listed in the UNESCO
International Handbook of Universities



Palma No. 61, Barrio de San Antonio, Chalco Estado de México, C.P. 56600 México. www.univ-azteca.edu.mx

Official Academic Transcripts

Name:	Bishnujee Singh
U. Azteca Student ID:	069NA48PD0121
Date of Birth:	27/10/1972
Study Program:	Doctor of Science, D.Sc.
Major:	Engineering Management
Grade:	99.00 Outstanding
Length of Program:	3 Study Years - 36 Months

SUBJECTS		
COURSE TITLES	CREDITS	GRADE
Research Methodology I - Quantitative Research	12	Pass
Research Methodology II - Qualitative Research	12	Pass
Statistics	12	Pass
Research Databases and Methodology	12	Pass
Research Project Seminar	12	Pass
Total Credits & Grade:	60 ECTS	B - Good

THESIS GRADING STANDARDS / CRITERIA

Name of the Thesis:

**"Helicopter Aeroelastic Analysis with Tandem Rotor Blades
- Implication on Safety and Operation"**

Internal examiner(s):

- * **Lead Examiner:** Prof. Dr. Ricardo Saavedra, CNC. B.Sc. M.Ed. M.Sc. PhD, FISROSET
- * Prof. Mag. Dr. Dr. Dr. Gerhard Berchtold, PGDipEDM, MBA, MPA, MEd, MSc, LL.D.
- * Prof. Dr. Remulus Della Valle, B.Sc. M.Sc. MEd, Ph.D. LL.D.

External examiner: Prof. Dr. Madhusudan Kulkarni, M.Tech, PhD, MIE(I), C. Eng(I)

CRITERIA	CREDITS	GRADE
RESEARCH PURPOSE	18	95
DEVELOPMENT	18	100
ORGANIZATION	18	95
MATERIAL SOURCE	18	100
SENTENCE STRUCTURE	16	100
DICTION	16	100
GRAMMAR AND MECHANICS	16	100
Total Credits & Grade:	120 ECTS	99.00

Total grade for Programme	Credits	GRADE
Credit Courses Approved	60	Pass
Thesis	120	99.00
Total	180 ECTS / 90 US Credits	99.00

Graduated with Honors: Summa Cum Laude (with highest honor)

Signature	Official Seal
 Lic. Antonio S. Hidalgo - Registrar Report Date: November 25, 2021	 OFFICE OF THE REGISTRAR OFICINA DE REGISTRO



INTERNATIONAL PROGRAMS

**AZTECA UNIVERSITY
(UNIVERSIDAD AZTECA)**

**"HELICOPTER AEROELASTIC ANALYSIS WITH TANDEM
ROTOR BLADES-IMPLICATION ON SAFETY AND OPERATION"**

**DOCTOR OF SCIENCE DSc
IN ENGINEERING MANAGEMENT**

**BY
BISHNUJEE SINGH
2021**



**Course-by-Course
CREDENTIAL EVALUATION REPORT**

Name: Bishnujee Singh

Evaluation ID: 325183-160524

Evaluation Date: October 29, 2021

Validate report authenticity at www.scholaro.com/validate

U.S. Equivalency: Doctor of Philosophy (PhD) degree in Engineering Management
U.S. Credits: 90.00
U.S. GPA: 4.00

Name of Awarding Institution:	Aztec University
Name of Awarding Institution in a Native Language (Spanish):	Universidad Azteca
Country:	United Mexican States
Admission Requirements:	PhD completion
Program:	Doctor of Science (<i>Doctor en Ciencias</i>) (PhD) degree program in Engineering Management from a regionally accredited institution
Grants Access to:	Post-doctoral programs
Standard Program Length:	Three years
Graduation Year:	2021

This evaluation is based on the following documents electronically submitted by the applicant:

- ✓ **Graduation Letter** ID No. 069NA40PD0121, issued by Aztec University, Chalco, Estado de Mexico, Mexico. Date of Issue: October 6, 2021.
- ✓ **Official Academic Transcripts** Student ID No. 069NA40PD0121, issued by Aztec University, Chalco, Estado de Mexico, Mexico. Folio No.: 004337. Date of Issue: November 25, 2021.
- ✓ **Thesis Assessment Report for Doctoral and Post-Doctoral Degree Levels**, Student ID No. 069NA40PD0121, issued by Aztec University, Chalco, Estado de Mexico, Mexico. Form No. DA-RP-06. Date of Issue: October 4, 2021.

Evaluation Summary:

It is the judgment of Scholaro, Inc. that Bishnujee Singh has the equivalent of a Doctor of Philosophy (PhD) degree in Engineering Management awarded by regionally accredited colleges and universities in the United States.

TO VERIFY: TRANSLUCENT GLOBE ICONS MUST BE VISIBLE WHEN HELD TOWARD A LIGHT SOURCE

THE WORDS "SCHOLARO" AND "COPY" APPEAR ON ALTERNATE ROWS WHEN PHOTOCOPIED

**Course-by-Course
CREDENTIAL EVALUATION REPORT**
Name: Bishnujee Singh

Evaluation ID: 325183-160524

Evaluation Date: October 29, 2021

Validate report authenticity at www.scholaro.com/validate**Academic transcript including credits and grades converted to US standards:**

#	Course Title	US Credits	US Grade
Academic Coursework			
1.	Research Methodology I – Quantitative Research	6	S*
2.	Research Methodology II – Qualitative Research	6	S
3.	Statistics	6	S
4.	Research Databases and Methodology	6	S
5.	Research Project Seminar	6	S
Thesis			
6.	“Helicopter Aeroelastic Analysis with Tandem Rotor Blades – Implication on Safety and Operation”	60	A
Total Credits:		90.00	
GPA:		4.00	

* The grade of S is a passing grade representing course work completed at a standard of grades A–C

Grade Conversion Scale:

Scale	Scale 2	Grade Description	US Grade
90.00 - 100.00	9.00 - 10.00	Excelente (Excellent)	A
80.00 - 89.99	8.00 - 8.99	Bien (Good)	B
60.00 - 79.99	6.00 - 7.99	Suficiente (Sufficient)	C
0.00 - 59.99	0.00 - 5.99	Reprobado (Fail)	F

Aztec UniversityUNIVERSIDAD AZTECA
INTERNATIONAL NETWORK SYSTEM

Location: Chalco, Estado de Mexico, Mexico

University Type: Private

Accreditation: Ministry of Education, Mexico

Year of Establishment: 1984

Official Website: univ-azteca.edu.mx/



**Course-by-Course
CREDENTIAL EVALUATION REPORT**

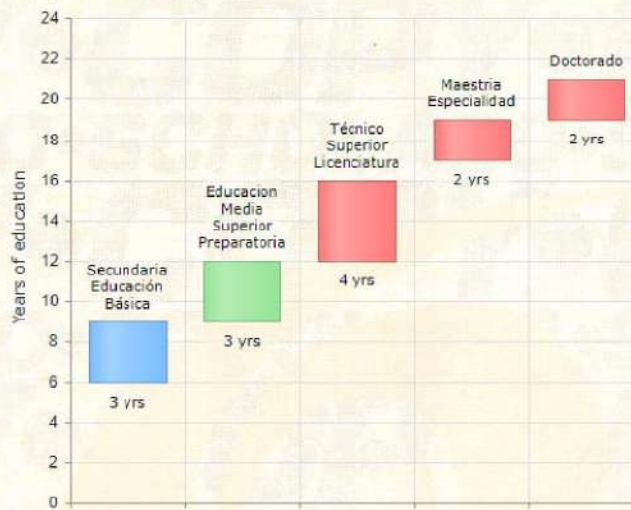
Name: Bishnujee Singh

Evaluation ID: 325183-160524

Evaluation Date: October 29, 2021

Validate report authenticity at www.scholaro.com/validate

Education System in Mexico (Scholaro.com)



Evaluation Notes:

Evaluation reports, delivered by our agency, are advisory reports prepared by professional evaluators based on comprehensive research with deep understanding of different educational systems around the world and in accordance with best practices adopted by our agency. Scholaro maintains an extensive list of print and electronic publications on comparative international education. A list of printed resources is available at www.scholaro.com/Library. Evaluation reports, prepared by our evaluators, do not substitute any professional Licensure and/or Certifications in the United States, and are subject to Terms and Conditions viewable at www.scholaro.com/Terms.

Scholaro, Inc. is an Endorsed Member of AICE, the Association of International Credential Evaluators, Inc.[®], and is approved by the Illinois State Board of Education to provide foreign credential evaluation services for Educator Certification. Scholaro's comparability recommendations follow the general guidelines of the U.S. National Council for the Evaluation of Foreign Educational Credentials.

Assumptions:

- Conversion of foreign academic hours is calculated on the assumption that the average number of credits for one year of full-time academic study in the United States varies from 18 to 24 semester hours for graduate programs, 30 to 36 semester hours for undergraduate programs, and 5 to 12 units for secondary programs.
- Grade Point Average is calculated on a 4.00 scale by dividing the total number of grade points by the total number of units, not considering grades of S on the Satisfactory/Unsatisfactory scale.

Director of Evaluation Services

TO VERIFY: TRANSLUCENT GLOBE ICONS MUST BE VISIBLE WHEN HELD TOWARD A LIGHT SOURCE

THE WORDS "SCHOLARO" AND "COPY" APPEAR ON ALTERNATE ROWS WHEN PHOTOCOPIED



CERTIFIED COURSE-BY-COURSE FOREIGN ACADEMIC EVALUATION

Name: Bishnujee Singh
U.S. Equivalent: Doctor of Philosophy in Engineering Management
U.S. GPA: 4.0
U.S. Credits: 90
Date: October 19, 2021
Application ID: V-Z5I0Z0BN

Purpose of Evaluation:	Continuing Education or Employment
Name of Awarding Institution:	Azteca University
Country:	Mexico
Admission Requirements:	Completed Doctoral Degree
Program Type:	Post-Doctoral Program from a Regionally Accredited Institution
Graduation Year:	2021

Validential® follows AACRAO evaluation guidelines, and utilizes publicly available information provided by NACES® member World Education Services and AICE® member Scholaro to determine academic equivalence. Validential is a member of The Association for International Credential Evaluation Professionals (TAICEP), the National Association of Graduate Admissions Professionals (NAGAP), the European Association for International Education (EAIE), and the Association of International Educators (NAFSA).

EVALUATION SUMMARY

The documents listed herein have been reviewed and evaluated to U.S. standards, and we hereby certify that, in our best judgment:

Bishnujee Singh
holds the U.S. equivalent of a
Doctor of Philosophy in Engineering Management

awarded by Regionally Accredited Universities in the United States.

Attested to by:

Diana Bacani
Senior Evaluation Analyst
Validential Corp.
Dated: October 19, 2021
State of California



CERTIFIED COURSE-BY-COURSE FOREIGN ACADEMIC EVALUATION

ACADEMIC TRANSCRIPTS

(including credits & grades converted to U.S. equivalents)

##	Course Title	U.S. Credit	U.S. Grade
1	Research Methodology I - Quantitative Research	6	PASS
2	Research Methodology II - Quantitative Research	6	PASS
3	Statistics	6	PASS
4	Research Databases and Methodology	6	PASS
5	Research Project Seminar	6	PASS
	Title of Thesis: "Helicopter Aeroelastic Analysis with Tandem Rotor Blades – Implication on Safety and Operations"		
	Thesis Criteria		
6	Research Purpose	12	A
7	Development	8	A
8	Organization	8	A
9	Material Source	8	A
10	Sentence Structure	8	A
11	Diction	8	A
12	Grammar and Mechanics	8	A
	Graduated with Honors: Summa Cum Laude (with highest honor)		

CERTIFIED COURSE-BY-COURSE FOREIGN ACADEMIC EVALUATION

UNIVERSITY INFORMATION



University: Azteca University
Location: Chalco de Díaz Covarrubias, Mexico
University Type: Private
Accreditation: Secretariat of Public Education
Founded: 1984
About: The Azteca University (Spanish: Universidad Azteca also known as Universidad Azteca de Chalco) is a private university in Chalco, Mexico in a community in Mexico State in the greater Mexico City area. Universidad Azteca is a private university with recognition of the Official Validity of Studies awarded by the Federal Secretary of Education (RVOE), accredited by the Federal Ministry of Education of the Republic and recognized by the Federal Government to provide higher education and award graduate and postgraduate university degrees. According to the Mexican Higher Education Laws, Universidad Azteca is authorized to offer study programs and award degrees with RVOE and offer autonomous programs and award academic degrees of the university. The study areas with RVOE (accreditation) are Administration Informatics; Architecture; Business Administration; Education Sciences; International Commerce; Law; Pedagogics; Psychology; Public Accounting. The University awards undergraduate Bachelor, graduate Master, postgraduate Master and Doctoral degrees in international programs in accordance with the Bologna Process and issues a Diploma Supplement. Universidad Azteca International Network System is the university extension, collaborating with other universities globally and branch campus facilities in Austria, Switzerland, United Arab Emirates, India.

Universidad Azteca is affiliated with the Centro de Estudios Superiores Azteca. The private university was established in 1984 and recognized by the federal Secretary of Public Education (SEP) of the United States of Mexico in 1987. The Branch Campus of European Programs in Austria are duly approved and registered by the Austrian Federal Ministry of Science in 2012. University was internationally accredited by ASIC with "Premier University" status in 2013.

Address: C. Palma 61, San Antonio
56600 Chalco de Díaz Covarrubias
Méx., Mexico
Telephone: +52 55 5986-3050
Website: <https://univ-azteca.edu.mx/>

CERTIFIED COURSE-BY-COURSE FOREIGN ACADEMIC EVALUATION

EVALUATION NOTES

GRADES/QUALITY POINTS are converted to the U.S. letter grades based on the 4.00 system as follows:

Letter Grade	Grade Point
A	4.00
A-	3.67
B+	3.33
B	3.00
B-	2.67
C+	2.33
C	2.00
C-	1.67
D+	1.33
D	1.00
D-	0.67
F	0.00

'Pass' is not included in the cumulative GPA. For study completed at the undergraduate level, 'Pass' corresponds to at least a 'C' in the United States. For graduate and professional study, 'Pass' corresponds to at least a 'B'.

GRADE POINT AVERAGE (GPA) is calculated by multiplying the credits per course by the quality points for the grade for that course, repeating this procedure for each course, totaling the credit hour quality points thus obtained, and dividing by the total number of credits.

SEMESTER CREDITS are defined as follows: One semester credit is earned by successfully completing one hour of academic instruction each week of the period of one semester. Conversion of foreign academic hours is calculated on the assumption that the average number of credits for one year of full-time academic study in the United States (for the majority of accredited higher educational institutions) varies from 30 to 34 semester hours.

LEVELS OF EDUCATION: Kindergarten (K); Elementary School (ES); Junior High School (JHS); Senior High School (HS); Undergraduate Education - Lower Division (L), Upper Division (U); Post-baccalaureate Education (P), Graduate Education (G), Doctoral Education (D); Vocational Education (V) and Professional Training (PT).

REGIONAL ACCREDITATION is the process by which an educational institution receives official degree-granting authority that merits the reciprocal recognition of diplomas, degrees, degree programs and individual courses by other educational institutions. Such authority is typically granted by a ministry of education. Unless noted otherwise, the degrees, programs and courses listed in this evaluation report were completed at the equivalent level of a regionally accredited educational institution within the United States.



Online World Record

Dr. Bishnujee Singh
from Washington, USA
has created the record of
"Highest Grade Achieved in Post
Doctor Degree program in Engineering
Management: Summa Cum Laude"
by achieving 99 Final Grade securing Summa
Cum Laude (with highest honor) in Post Doctor
Degree program DSc in Engineering
from Azteca University.



Amrutha
A Amrutha
Editor, Online World Records.



OWR is run by Amazing Park. This Certificate is issued to Honor the Record Holder.



Online World Records

October 20, 2021

To,
Dr. Bishnujee Singh
Washington
USA

Congratulations!

You have successfully created a New World Record for “**Highest Grade Achieved in Post Doctor Degree program in Engineering Management: Summa Cum Laude**” (2110CL312) has been accepted in Online World Records. Your Record will be considered for inclusion in the future Online World Records Book (Matter of the Record is subjected to change without any change in fixed entities like Name, Place, Facts and Figures).

The details of your achievement have been entered into our record database as follows:

Dr. Bishnujee Singh, from Washington, USA has created the record of “**Highest Grade Achieved in Post Doctor Degree program in Engineering Management: Summa Cum Laude**” by achieving 99 Final Grade securing Summa Cum Laude (with highest honor) in Post Doctor Degree program in Engineering from AztecaUniversity.

Wishing you the best for your future endeavors.

Thank you for your Support

Best Regards,

A.Amrutha

Editor in chief



SSRN

This certificate confirms that **Bishnujee Singh (4517223)**

has the following paper(s) on SSRN, and eligible papers were announced in SSRN's subject matter distribution:

Helicopter Aeroelastic Analysis with Tandem Rotor Blades - Implication on Safety and Operation (3939485)

Managing Engineering Industry during & Post COVID-19 (3746518)

Challenges of Quality Management in Aerospace Manufacturing Industry (3746506)

Downturn in Aerospace Industry and Managing Recovery Plan during and Post COVID-19 (3746493)

Global Supplier Management Challenges in the Aerospace Industry (3746484)

Challenges in Management of Aerospace Corporation With Ever Changing Dynamics of Aviation Industry in the United States (3746476)



ELSEVIER



Gregory J. Gordon, Managing Director, SSRN



INTERNATIONAL JOURNAL OF RESEARCH AND ANALYTICAL REVIEWS (IJRAR) | E-ISSN 2348-1269, P- ISSN 2349-5138
An International Open Access Journal

The Board of
International Journal of Research and Analytical Reviews (IJRAR)
Is hereby awarding this certificate to

BISHNUJEE SINGH

In recognition of the publication of the paper entitled
CHALLENGES IN MANAGEMENT OF AEROSPACE CORPORATION WITH EVER CHANGING DYNAMICS OF AVIATION INDUSTRY IN THE UNITED STATES

Published In IJRAR (www.ijrar.org) UGC Approved (Journal No : 43602) & 5.75 Impact Factor

Volume 7 Issue 4 , Date of Publication: November 2020 2020-11-12 07:52:48

PAPER ID : IJRAR1AA1308
Registration ID : 228108



R.B. Joshi
EDITOR IN CHIEF

UGC and ISSN Approved - International Peer Reviewed Journal, Refereed Journal, Indexed Journal, Impact Factor: 5.75 Google Scholar

INTERNATIONAL JOURNAL OF RESEARCH AND ANALYTICAL REVIEWS | IJRAR
An International Open Access Journal | Approved by ISSN and UGC
Website: www.ijrar.org | Email id: editor@ijrar.org | ESTD: 2014



INTERNATIONAL JOURNAL OF RESEARCH AND ANALYTICAL REVIEWS (IJRAR)

An International Open Access Journal | Approved By ISSN and UGC

Ref No : IJRAR/Vol 7 / Issue 4/ 308

To,

BISHNUJEE SINGH

Publication Date 2020-11-12 07:32:48

Subject: Publication of paper at International Journal of Research and Analytical Reviews (IJRAR).

Dear Author,

With Greetings we are informing you that your paper has been successfully published in the International Journal of Research and Analytical Reviews (IJRAR) - IJRAR (E-ISSN 2348-1269, P- ISSN 2349-5138). Thank you very much for your patience and cooperation during the submission of paper to final publication Process. It gives me immense pleasure to send the certificate of publication in our Journal. Following are the details regarding the published paper.

About IJRAR : UGC and ISSN Approved - International Peer Reviewed Journal, Refereed Journal, Indexed Journal, Impact Factor: 5.75, E-ISSN 2348-1269, P- ISSN 2349-5138

UGC Approval : Journal No: 43602

Registration ID : IJRAR_228108

Paper ID : IJRAR1AA1308

Title of Paper : CHALLENGES IN MANAGEMENT OF AEROSPACE CORPORATION WITH EVER CHANGING DYNAMICS OF AVIATION INDUSTRY IN THE UNITED STATES

Impact Factor : 5.75 (Calculate by Google Scholar) | License by Creative Common 3.0

DOI :

Published in : Volume 7 | Issue 4 | November 2020

Publication Date: 2020-11-12 07:32:48

Page No : 317-495

Published URL : http://www.ijrar.org/viewfull.php?&p_id=IJRAR1AA1308

Authors : BISHNUJEE SINGH

Thank you very much for publishing your article in IJRAR. We would appreciate if you continue your support and keep sharing your knowledge by writing for our journal IJRAR.

R.B.Joshi

Editor In Chief

International Journal of Research and Analytical Reviews - IJRAR
(E-ISSN 2348-1269, P- ISSN 2349-5138)



IET Academic Accreditation

Institution Information required to deliver a quote

Name of Institution	Universidad Azteca
Address of Institution	Palma No. 61, Barrio San Antonio Chalco, Edo. De México. CP. 56600
Name of Department/s	International Inter-University Programmes
Name of contact	Prof. Dr. Ricardo Saavedra, Director & Chair
Email address of contact	international@univ-azteca.edu.mx
Telephone Number of contact	+52 1 55 6048 8766
What programmes would you like to be considered for IET accreditation? (specify their name and type e.g. BEng Electrical and Electronic Engineering)	PhD, DSc, Master of Science
Are you seeking accreditation for the first time?	Azteca Universidad is under SEP Mexico Governor Federal Approval ,International program Approval sought with IET.
How many sites/campuses are involved in the delivery of these programmes?	Azteca Mexico City & Azteca Universidad, Austria
What delivery modes are used (e.g. full time, part-time, sandwich)	Full time /Part time

Please provide a brief description of the programmes:

The degree is awarded by the Azteca University after passing a programme of study and meeting the requirements of the study programme in accordance with Art.59 of the General Law of Education along with examination of Research Thesis by Board of External and University Examiners.

You will normally be provided with a quote within 10 working days of submitting this information.



CERTIFICATE OF EVALUATION

Serial Number

849265

Reference Number

02111010003

KARLA ATTERBURY

Date of birth: 1992-09-11
Qualification: Bachelor of Education
Awarding Body / Institution: Universidad Azteca de Chalco / Universidad Azteca
Date of Completion / Award: 2021

Closest Comparable South African Qualification / Qualification Type: Bachelor of Education Honours
Organising Field: Education, Training and Development
Sub Framework Location: Higher Education Qualifications Sub-framework
NQF Level: 8
Credits: 120

SAQA verified that, at the time of award of qualifications listed on this certificate, the institutions were part of the national systems in their countries of origin and had the right to award these qualifications. SAQA took all responsible steps to ensure that the qualifications are authentic.

SAQA provides a foreign qualifications evaluation and advisory service in terms of the NQF Act 67 of 2008.

SAQA has confirmed the above information, for digital certification and sharing by PrivySeal Limited, at 17:21 PM (Africa/Johannesburg) on 20 Dec 2021.



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Addressee:

Subject Declaration of equivalence of Doctorate Degree

D. BISHNUJEE SINGH
18830, 38 th Ave W
98037 Lynnwood - Washington - USA

On this date, the Rector of the University of Granada has issued the following resolution:

"On May 9, 2022 has been received at the Registry of this University writing and documentation of D. BISHNUJEE SINGH, DOCTOR / A IN SCIENCES (Engineering Management) for the UNIVERSIDAD AZTECA, CHALCO - MEXICO, by which requests the declaration of equivalence of the title of Doctor / a obtained in that University to the title of Doctor / a for the University of Granada.

In relation to this application and in view of the proposed Resolution of the Committee of the Doctoral School of Sciences, Technologies and Engineering dated 3 June 2022, having complied with the provisions of the fifth Additional Provision of Royal Decree 967/2014, of 21 November, which establishes the requirements and the procedure for the homologation and declaration of equivalence to qualifications and official university academic level and for the validation of foreign higher education studies and the interested party meets the criteria and requirements demanded by the aforementioned applicable regulations,

THIS RECTORATE, in use of the powers attributed to it by the fifth Additional Provision of the aforementioned Royal Decree, as well as article 9 of the Regulations of the University of Granada, referred to above, HAS RESOLVED:

First.- To declare the equivalence of the title of DOCTOR/ A IN SCIENCES (Engineering Management) obtained at the UNIVERSIDAD AZTECA, CHALCO - MEXICO, to the academic level of DOCTOR/ A BY THE UNIVERSITY OF GRANADA.

Second: This declaration of equivalence will not imply, in any case, the homologation, declaration of equivalence or recognition of another foreign degree or degrees held by the interested party, nor the recognition in Spain at a level other than that of Doctor.

What is communicated for knowledge and effects, meaning that against the present resolution that, according to articles 6 of the Organic Law 6/2001, of 21 December, of Universities (BOE n° 307, of 24-12-2001) and 87 of the Statutes of this University, approved by Decree 325/2003, of 25 November (SOJA n° 236, of 9-12-03), exhausts the administrative route, The applicant may lodge a contentious-administrative appeal before the Administrative Court of the High Court of Justice of Andalusia in Granada, within two months from/ day following the date of notification of this decision, as provided for in articles 10, 13 a) and 46 of Law 29/1998, of 13 July, regulating the Contentious-Administrative Jurisdiction (BOE no. 167, of 14-7-98).

Grenada, 29 July 2022

THE VICE-RECTOR FOR TEACHING
Juan Manuel Martin Garda

Firma (1): JUAN MANUEL MARTIN GARCIA
En calidad de: VICERRECTOR





THE WHITE HOUSE
WASHINGTON

March 16, 2022

Dear Dr. Singh,

The prayers of the world are with the brave and proud people of Ukraine as they defend their country against an unprovoked and unjustified invasion by Russian military forces. Russian President Vladimir Putin has chosen a premeditated war that has already brought catastrophic loss of life and needless human suffering. Putin is the aggressor, and he must be held accountable. Throughout our history, we've learned this lesson: when dictators do not pay a price for their aggression, they cause more chaos.

The United States is leading the world with our allies and partners to respond in a united and decisive way. Russia's economy is reeling because of our powerful economic sanctions, and we are providing security, economic, and humanitarian support to the Ukrainians in their fight for freedom. With extraordinary unity and resolve, the world is clearly choosing the side of peace and security.

May God bless the people of a free and democratic Ukraine, and may God protect our troops.

Sincerely,

A handwritten signature in black ink, appearing to read "Joe Biden".

If you wish to receive regular email updates from the White House, please [click here](#). You may also follow President Biden and the White House on [Facebook](#), [Instagram](#), [Twitter](#), and [YouTube](#).

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